



**BABOK® Guide v3** is the essential standard to help practitioners and their stakeholders deliver business value and create better business outcomes. **BABOK® Guide** is the most credible and authoritative source of knowledge and practices for business analysis.

The new version expands the scope of business analysis, providing essential direction and support for practitioners in areas such as agile, business intelligence, information technology, business architecture and business process management.

**BABOK® Guide v3** provides users with greater value and support as it expands the scope to business analysis beyond information technology projects, and outlines the skills and knowledge professionals need to create better business outcomes and drive business success.

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## **Presentation: Scope of BABOK Guide v3 and the Future of Business Analysis**

Businesses are looking for a new breed of Business Analyst: one that creates business

solutions and ensures that change initiatives deliver business value. This means expanding the BA role from a focus on requirements management and project success to focus on business success, which requires strategic thinking and the ability to drive organizational innovation and improvement. Kevin Brennan discusses how the BABOK® Guide v3 supports this direction by including new and improved information on the performance of business analysis at all levels of the enterprise, from strategic change and business architecture to the delivery of process improvement and business systems.

## About Kevin Brennan

**Kevin Brennan** is one of the authors of the **CBAP®** exam. He is a frequent speaker on business analysis, project management, and software quality assurance topics at conferences. Kevin has over a decade of experience as a business analyst and project manager across several industry sectors, including regulated professions, utilities, automobile manufacturing, courier services, and mortgage banking.